



Victor Valley Community College District 2013-14 Budget Workshop

September 10, 2013

Victor Valley Community College District
2013/14 ADOPTED BUDGET
Unrestricted General Fund
Board of Trustees Meeting - September 10, 2013

	Actual Fiscal Year 2012-2013		Current Budget Year 2013-2014		Estimated Budget Year 2014-2015		Estimated Budget Year 2015-2016		Estimated Budget Year 2016-2017	
FTES Rolled (Beginning Balance)	600		404		200		0		0	
FTES (Total State Funded)	8,988		9,135		9,226		9,318		9,411	
Needed for Mid-Size College (\$1.1M=243 FTES)	9,237		9,378		9,472		9,567		9,663	
FTES Reported/Projected	9,279		9,418		9,522		9,607		9,703	
FTES Unfunded	47		40		43		46		49	
BEGINNING FUND BALANCE	\$15,946,160		\$9,780,208		\$4,662,720		\$2,757,111		\$2,762,975	
CATEGORY										
ESTIMATED REVENUES										
State (Apportionment)	\$25,777,247		\$30,482,624		\$30,811,973		\$31,144,615		\$31,480,584	
Educational Protection Act (EPA)	\$7,872,192		\$6,384,270		\$6,384,270		\$6,384,270		\$6,384,270	
State (All Other)	\$1,694,387		\$1,725,202		\$1,725,202		\$1,725,202		\$1,725,202	
Local (Property Tax included)	\$9,675,827		\$10,212,100		\$10,212,100		\$10,212,100		\$10,212,100	
One-Time Revenue	\$732,443		\$950,639		\$402,169		\$0		\$0	
Transfers In	\$10,000		\$0		\$0		\$0		\$0	
TOTAL REVENUES	\$45,762,096		\$49,754,835		\$49,535,714		\$49,466,187		\$49,802,156	
ESTIMATED EXPENDITURES										
Academic Salaries	\$23,463,361		\$22,930,881		\$23,045,881		\$23,160,881		\$23,275,881	
Classified Salaries	\$10,857,571		\$12,136,176		\$12,240,176		\$12,344,176		\$12,448,176	
Employee Benefits	\$9,957,742		\$10,395,386		\$10,795,386		\$11,195,386		\$11,595,386	
OPEB & Vacation Liability	\$800,000		\$500,000		\$0		\$0		\$0	
Supplies, Software, Subscriptions	\$675,314		\$834,066		\$834,066		\$834,066		\$834,066	
Services and Operations	\$5,235,831		\$6,316,995		\$6,316,995		\$6,316,995		\$6,316,995	
Capital Outlay	\$937,029		\$716,057		\$716,057		\$716,057		\$716,057	
Transfers, Reserves	\$1,200		\$1,042,762		\$1,042,762		\$1,042,762		\$1,042,762	
TOTAL ESTIMATED EXPENDITURES	\$51,928,048		\$54,872,323		\$54,991,323		\$55,610,323		\$56,229,323	
FUND BALANCE	\$3,030,208	5.8%	\$2,762,720	5.0%	(\$792,889)	-1.4%	(\$3,387,025)	-6.1%	(\$3,664,192)	-6.5%
RESTRICTED/DESIGNATED BALANCE	\$0		\$0		\$0		\$0		\$0	
UNRESTRICTED BRIDGE BALANCE	\$6,750,000		\$1,900,000		\$0		\$0		\$0	
TOTAL ENDING FUND BALANCE	\$9,780,208		\$4,662,720		(\$792,889)		(\$3,387,025)		(\$3,664,192)	
<i>Budget Deficit</i>					\$ 3,550,000		\$ 6,150,000		\$ 6,450,000	
ENDING FUND BALANCE					\$ 2,757,111	5.0%	\$ 2,762,975	5.0%	\$ 2,785,808	5.0%

Victor Valley Community College District

Unrestricted General Fund

Actual figures after books have closed. (Before any Audit Adj's)

Proposed Adopted Budget



Unrestricted Funds Only. (Does not include any Restricted Funds such as Grants & Categorical Funds, DSPS, EOPS, CalWORKS)

Actual Fiscal Year 2012-2013	Current Budget Year 2013-2014	Estimated Budget Year 2014-2015	Estimated Budget Year 2015-2016	Estimated Budget Year 2016-2017
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FTES Rolled (Beginning Balance)	<i>Number of FTES rolled from prior year.</i>			
FTES (Total State Funded)	<i>Number of FTES State will fund.</i>			
Needed for Mid-Size College (\$1.1M=243 FTES)	<i>Number of FTES needed to obtain additional \$1.1M in funding.</i>			
FTES Reported/Projected	<i>Total number of Full-Time Equivalent Students served.</i>			
FTES Unfunded	<i>Number of FTES that VVC will not get paid for.</i>			
BEGINNING FUND BALANCE	<i>Ending Balance carried over from prior year.</i>			
<u>CATEGORY</u>				
<u>ESTIMATED REVENUES</u>				
State (Apportionment Only)	<i>Apportionment from State</i>			
Educational Protection Act (EPA)				
State (All Other)	<i>Enrollment Fee Admin 2%, Financial Aid Admin Fee, P/T Faculty Compensation</i>			
Local (Property Tax included)	<i>Secured & Unsecured Property Taxes, Enrollment Fees, Collection of Student Fees</i>			
One-Time Revenue	<i>Amounts that are not on-going: Solar Credit, Excelsior Rental, Cell Tower.</i>			
Transfers In	<i>Transfer In funds when needed from GIC.</i>			
TOTAL REVENUES				
<u>ESTIMATED EXPENDITURES</u>				
Academic Salaries	<i>PT / FT Faculty and Academic Managers' salaries including annual step & longevity increases.</i>			
Classified Salaries	<i>Classified workers and Classified Managers' salaries including annual step & longevity increases.</i>			
Employee Benefits	<i>Health benefits and payroll taxes (employer contribution)</i>			
OPEB & Vacation Liability				
Supplies, Software, Subscriptions	<i>Consumable supplies with less than 1-year life such as Office Supplies, software, subscriptions</i>			
Services and Operations	<i>Contractual services such as Maint Contracts, Rents & Leases, Advertising, Legal, Travel, Insurance, Utilities</i>			
Capital Outlay	<i>Equipment and construction longer than 1-year life span ie. New Equip, Furniture, Buildings-New & Remodel</i>			
Transfers, Reserves	<i>Usually an amount set aside for Contingency.</i>			
TOTAL ESTIMATED EXPENDITURES				
FUND BALANCE	<i>Beginning Fund Balance + Total Revenue - Total Estimated Expenditures (Board of Trustee Board Policy 6200 states "Unrestricted general reserves shall be no less than 5%")</i>			
UNRESTRICTED BRIDGE BALANCE	<i>Amount over the 5% minimum "Fund Balance" to use in the next fiscal year.</i>			
TOTAL ENDING FUND BALANCE	<i>Fund Balance + Bridge Balance</i>			
Budget Deficit	<i>Amount needed to obtain minimum 5% reserve.</i>			
ENDING FUND BALANCE	<i>Ending Fund Balance + Budget Deficit (at minimum, it should equal 5%)</i>			

State (Apportionment) \$30,482,624

Education Protection Account (EPA) \$6,384,270

Total Computational Revenue (TCR)		
Number of FTES X \$4,564		
PLUS Basic Allocation		
Equals \$46.9 Million (TCR)		
Total Computational Revenue (TCR)		
Less: Enrollment Fees		
Less: Property Taxes		
Less: Revenue Deficit Factor		
EQUALS: Apportionment		
2012/13 Base	\$ 45,322,409	Incl. Base Funding & @ \$4,564
COLA (1.57%)	711,562	
Base & COLA Allocation	46,033,971	Incl. Base Funding & @ 4,636.49 per FTES
Workload Restoration	954,646	Pg. 11 of Budget Workshop Book (Updated by Randy Fong 8/20/13)
Total Computational Revenue (TCR)	\$ 46,988,617	
Less Revenue Deficit	(348,228)	
Available TCR	\$ 46,640,389	
Less Student Enrollment Fees	(2,130,347)	Pg. 3 of Budget Workshop Book
Less Property Taxes	(7,643,148)	Pg. 3 of Budget Workshop Book (11/12 + 8.2%)
Total State Apportionment + EPA	36,866,894	
8630 - EPA	 \$ 6,384,270	13/14 Exhibit A - August Revision
8611 - Apportionment	 \$ 30,482,624	13/14 Exhibit A - August Revision
	36,866,894	

State (All Other)
\$1,725,202

8613 - Enrollment Fee Admin 2% BFAP	139,030
8616 - P/T Faculty Compensation	193,997
8672 - Homeowners Prop Tax Relief	147,958
8680 - Lottery	1,244,217
	\$ 1,725,202

Local (Property Tax Included)
\$10,212,100

8811 - Secured Taxes	10,438,241
8812 - Taxes Supplemental	94,430
8813 - Taxes Unsecured	429,026
8817 - Educ Rev Augment Fund (ERAF)	(4,661,560)
8817 - Educ Rev Augment Fund (ERAF)	1,343,011
	7,643,148
Other	
8819 - Redevelopment Pass-through	440,000
8850 - Rents & Leases	56,917
8860 - Interest Revenues	81,035
8874 - Enrollment	1,610,000
8879 - Student Records	54,000
8880 - Nonresident Tuition	327,000
	2,568,952
	\$ 10,212,100

One-Time Revenue

\$950,639

Solar	\$ 800,000		
Cell Tower	\$ 26,997		
Audit Fees, Prior Yr Enroll, Welding	\$ 107,942		
Auto	\$ 12,000		
Library	\$ 3,700		
8899 - Miscellaneous Income	\$ 950,639		
Solar Revenue			
	Received	Budget	
			\$3,100,000
2010/11	\$ -		\$3,100,000
2011/12	\$ 1,097,831		\$2,002,169
2012/13		\$800,000	\$1,202,169
2013/14		\$800,000	\$ 402,169
2014/15		\$402,169	\$ -
Solar Credit (Beginning 10/11, \$3.1M over 5 years)			

Academic Salaries

\$22,930,881

1100	Teachers Salary-Regular
1102	Teachers Sal Reg/No STRS
1103	Teachers Salaries-Summer
1105	Teachers Salary-Dept Chairs
1210	Admin Salary-Supt/VP
1220	Admin Salary-Deans
1230	Admin Salary-Other
1280	Academic-NI/Reg-Counselors
1283	Counselor's Summer Salary
1290	Academic-NI/Reg-Librarians
1293	Librarians-Summer
1299	Academic Release Time
1300	Teachers Salary-Hourly
1303	Adjunct Summer Salary
1306	Teachers Salaries-Unit of Pay
1345	Academic-I/NR-Head Coaches
1350	Personal Services
1361	Instructional Other
1375	Adjunct Doctoral Stipend
1408	Faculty Hiring Cmte-Instr
1440	Facilitators: P/T Assignment
1460	NI-Accompanists
1461	Non-Instructional Other
1470	Coordinators: PT Assignment
1480	Academic-NI/NR-Counselors
1483	Hourly Counseling-Summer
1490	Academic-NI/NR-Librarians

Classified Salaries

\$12,136,176

2150	Classified-NI/Reg/Admin
2180	Classified-NI/Reg
2190	Classified Specials-Non Instr
2194	Out-of-Class Pay:Classified
2200	Class Sals/Instructional
2290	Classified Special-Inst
2382	Board Compensation
2390	Class-Short Term/Temp/NI
2391	Class-Reg/FT-Overtime
2394	Class Subs/NI
2445	Class-I/NR-Asst Coaches
2446	Professional Expert-Classified
2480	Class-I/NR-Students
2490	Class-Short Term/Temp/Inst
2494	Class Subs/Inst

Employee Benefits

\$10,395,386

3110	State Tchrs Rtmt System
3210	Public Employees Ret System
3220	PERS Non Instructional
3310	OASDI
3315	Medicare
3330	Medicare-Teachers/Aides
3350	Public Agency Ret System
3410	Health and Welfare
3440	Cobra Insurance
3510	State Unemployment Insurance
3528	SUI: Add'l Payments to EDD
3610	Workers Compensation
3920	Other Benefits-Non Instruction
3930	Other Benefits-Acad/Admin/Supv
3939	Other Benefits

OBJECT CODES

4000's		5000's		6000's	
4300	Instructional Supplies	5130	Contracted Svcs-Doctors	6100	Sites
4305	Inst Printer/Monitor Under \$500	5200	Travel/Conference-Instructional	6299	Buildings-Lease/Purchase
4310	Instructional Software	5202	Travel/Conference-Admin	6310	Library Books
4410	Media Materials	5210	Mileage/Instructional	6400	New Equipment
4420	Media Supplies	5211	Mileage/Non Instructional	6405	Computers
4430	Subscriptions	5230	Upward Mobility Training Exp.	6410	Furniture (Not in Fixed Asset)
4432	Microfiche Supplies	5275	Business Expense Stipends	6419	Equipment-Lease/Purchase
4500	Other Supplies	5280	Cell Phone Expense	6420	Network Hardware
4502	Graduation	5300	Dues & Memberships	6430	Replacement Equipment
4505	Printer/Monitor Under \$500	5350	Postage Expense	6440	Transportation Equipment
4510	Non Instructional Software	5410	Property Insurance		
4570	Network Supplies	5420	Liability Insurance		
		5422	Professional Liability		
		5430	SERP Plan Premium		
		5440	Student Insurance		
		5510	Natural Gas		
		5520	Electric		
		5525	Fuel-Gasoline		
		5530	Water		
		5531	Sewer Svcs Thru CSA 64		
		5532	Bottled Water		
		5540	Telephone		
		5550	Trash Service		
		5630	Contract- Rents & Leases		
		5640	Contracts-Repairs		
		5650	Contracts-Maint Agreements		
		5690	Indirect Cost		
		5700	Audit, Legal & Election Expense		
		5710	Legal Expense		
		5740	Assessment Fee		
		5741	Credit Card Fees		
		5800	Contracts-County Schools		
		5805	License Fees		
		5810	Advertising-Public Relations		
		5812	Contract Svcs-Class Schedules		
		5815	Plaques/Awarded w/Engraving		
		5820	Interest Expense		
		5840	Contracted Services		
		5850	Bank Charges (Analysis & NSF Fee)		
		5891	Credit Card/Merchant Fees		
		5900	Other Expense		

Transfers, Reserves (O/C 7000's)
\$1,042,762

Contingency	\$ 300,000
Pres/VP's Contingency	\$ 6,000
ASB Trustee	\$ 1,200
Transfer to Risk FU78 Settlement Items	\$ 24,000
COLA 13/14 (Not yet allocated)	\$ 711,562
	\$ 1,042,762

**Victor Valley Community College District
2013/14 ADOPTED BUDGET
Unrestricted General Fund
Board of Trustees Meeting - September 10, 2013**

	Actual Fiscal Year 2011-2012	Actual Fiscal Year 2012-2013	Budget Fiscal Year 2012-2013	Current Budget Year 2013-2014
BEGINNING FUND BALANCE	\$18,016,776 ▼	\$15,946,160 ▼	\$15,946,160 ▼	\$9,780,208
<u>CATEGORY</u>				
<u>ESTIMATED REVENUES</u>				
State (Apportionment)	\$34,288,405 ▼	\$25,777,247	\$31,919,360	\$30,482,624 ▼
Educational Protection Act (EPA)	\$0	\$7,872,192	\$0	\$6,384,270
State (All Other)	\$1,773,654 ▼	\$1,694,387	\$1,633,097	\$1,725,202
Local (Property Tax included)	\$10,323,646 ▼	\$9,675,827	\$11,643,527	\$10,212,100
One-Time Revenue	\$1,018,531 ▼	\$732,443	\$800,000	\$950,639 ▼
Transfers In	\$22,642 ▼	\$10,000	\$0	\$0
TOTAL REVENUES	\$47,426,878	\$45,762,096	\$45,995,984	\$49,754,835
<u>ESTIMATED EXPENDITURES</u>				
Academic Salaries	\$22,756,652 ▼	\$23,463,361	\$22,383,596	\$22,930,881 ▼
Classified Salaries	\$10,478,250 ▼	\$10,857,571	\$11,786,792	\$12,136,176 ▼
Employee Benefits	\$9,340,130 ▼	\$9,957,742	\$10,025,388	\$10,395,386
OPEB & Vacation Liability	\$0	\$800,000	\$3,600,500	\$500,000
Supplies, Software, Subscriptions	\$738,238 ▼	\$675,314	\$740,356	\$834,066
Services and Operations	\$5,727,041 ▼	\$5,235,831	\$7,570,959	\$6,316,995
Capital Outlay	\$866,377 ▼	\$937,029	\$695,145	\$716,057
Transfers, Reserves	\$1,200 ▼	\$1,200	\$331,200	\$1,042,762 ▼
TOTAL ESTIMATED EXPENDITURES	\$49,907,887	\$51,928,048	\$57,133,936	\$54,872,323
FUND BALANCE	\$2,535,267 ▲ 5.1%	\$3,030,208 5.8%	\$3,030,208	\$2,762,720 ▲ 5.0%
RESTRICTED/DESIGNATED BALANCE	\$3,600,500 ▼	\$0	\$0	\$0
UNRESTRICTED BRIDGE BALANCE	\$9,400,000	\$6,750,000	\$6,750,000	\$1,900,000
TOTAL ENDING FUND BALANCE	\$15,535,767	\$9,780,208	\$9,780,208	\$4,662,720
<i>Budget Deficit</i>				▲ 13
ENDING FUND BALANCE				

Deficit Trend

	2009-10	2010-11	2011-12	2012-13	Projected Budget 2013-14	Projected Budget 2014-15
Revenue	\$53,215,978	\$50,474,458	\$46,408,347	\$45,083,131	\$48,954,835	\$48,854,835
Expenses	\$50,038,842	\$48,522,029	\$49,443,281	\$50,663,982	\$52,766,982	\$53,708,982
Reserve / (Deficit)	\$3,177,136	\$1,952,429	(\$3,034,934)	(\$5,580,851)	(\$3,812,147)	(\$4,854,147)
Remove One-Time Anomalies:						
2009-10						
	\$ 58,865,978					
	\$ (5,650,000)	Transfer In from GIC to fund OPEB				
	\$ 53,215,978	Revenue				
	\$ 58,957,110					
	\$ (6,500,000)	Fund OPEB				
	\$ (2,418,268)	Payoff SERP #1 & #2				
	\$ 50,038,842	Expenses				
2010-11						
	\$ 51,027,726					
	\$ (553,269)	1X Rev. (Excel., Cell Tower, Headstart)				
	\$ 50,474,457	Revenue				
2011-12						
	\$ 47,426,878					
	\$ (1,018,531)	1X Rev. (Excel., Cell Tower)				
	\$ 46,408,347	Revenue				
	\$ 49,907,886					
	\$ (464,606)	SERP Payment				
	\$ 49,443,280	Expenses				
2012-13						
	\$ 45,762,096					
	\$ (678,965)	Solar				
	\$ 45,083,131					
	\$ 51,928,048					
	\$ (800,000)	OPEB				
	\$ (464,606)	SERP Pmt.				
	\$ 50,663,442					

	2009-10	2010-11	2011-12	2012-13	Projected Budget 2013-14	Projected Budget 2014-15
Revenue	\$53,215,978	\$50,474,458	\$46,408,347	\$45,083,131	\$48,954,835	\$48,854,835
Expenses	\$50,038,842	\$48,522,029	\$49,443,281	\$50,663,982	\$52,766,982	\$53,708,982
Reserve / (Deficit)	\$3,177,136	\$1,952,429	(\$3,034,934)	(\$5,580,851)	(\$3,812,147)	(\$4,854,147)
Why did structural deficit go from (\$3,034,934) in 2011-12 to (\$5,580,851) in 2012-13 (difference of \$2.5M)?						

REVENUE DECREASES IN 2012-13:	
	\$ (1,664,782)
Apportionment	\$ (258,047)
Prior Year Apportionment Recalc	\$ (380,919)
Lottery	\$ (122,398)
Mandated Costs	\$ (58,086)
Taxes Prior Year	\$ (97,340)
Educ Rev Augment Fund (ERAF)	\$ (626,152)
Rents & Leases	\$ (146,784)
Misc. One-Time Revenue	\$ (194,797)

EXPENSE INCREASES IN 2012-13:	
Academic Salaries (1000's)	706,710
1103 - Teachers Salaries-Summer	104,044
1210 - Admin Salary-Supt/VP	78,836
1230 - Admin Salary Other	73,539
1300 - Teachers Salary Hourly	222,786
1440 - Facilitators	207,595
1461 - Non-Instructional Other	75,485
Classified Salaries (2000's)	379,322
2180 - Classified-NI/Regular	366,877
Benefits (3000's)	617,612
3110 - STRS	57,233
3210 - PERS	129,758
3410 - Health & Welfare	467,258
3610 - Workers Comp	58,498

Discussion